



County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

WILLIAM T FUJIOKA
Chief Executive Officer

July 26, 2011

To: Mayor Michael D. Antonovich
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Don Knabe

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – 30 DAY REPORT

On May 17, 2011, your Board adopted Ordinance No. 2011-0020 amending Title 2, Administration of the Los Angeles County Code, relating to the Interim Governance Structure, designating oversight of the directors of the Departments of Children and Family Services and Probation to your Board. This amendment further stated that your Board "may delegate to the chief administrative officer oversight responsibilities for the purpose of coordinating specific data sharing initiatives involving one or both of those departments." On June 21, 2011, your Board, on a motion by Supervisor Yaroslavsky, delegated administrative oversight authority to the Chief Executive Officer for the purpose of coordinating the following data sharing initiatives: a) Enterprise Master Person Index; b) Enterprise Linkages Project (formerly known as Adult Linkages Project); c) Homeless Prevention Initiative Cost Avoidance Studies; d) Linkages; e) Outcomes of Youth Exiting Dependent Care; f) Skid Row Collaborative Cost Avoidance Study; and g) Residential Placement Protocols. Your Board further instructed the Chief Executive Officer to:

1. Report back to your Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

"To Enrich Lives Through Effective And Caring Service"

**Please Conserve Paper – This Document and Copies are Two-Sided
Intra-County Correspondence Sent Electronically Only**

Each Supervisor
July 26, 2011
Page 2

2. Provide quarterly reports to your Board on the status of each initiative; and
3. Return to this Board for approval of any future, additional or amended contracts that relate to these ongoing data sharing initiatives, as well as requests for delegation of administrative oversight for any new data sharing initiatives and related contracts.

Attached is the baseline and detailed information for the initiatives mentioned above.

The Skid Row Collaborative Cost Avoidance Study was completed in November 2009. The Enterprise Linkages Project, HPI Cost Avoidance Studies (Project 50), and Outcomes of youth exiting dependent care, are all on track and are expected to be completed as planned. The Linkages and Residential Placement Protocols (CSS) are ongoing collaborative initiatives. Since the Enterprise Master Person Index (EMPI) is currently under sole source contract negotiations, your Board offices will be briefed and provided with additional information not included in this report. The Chief Information Officer, as reported in a memo to your Board on June 20, 2011, will be recommending a Board policy to establish an Information Management Program in September 2011.

If you have any questions or need additional information, please contact me, or your staff may contact Trish Ploehn, Assistant Chief Executive Officer, at (213) 974-4532 or via e-mail at tploehn@ceo.lacounty.gov.

WTF:TP:CDM
JA:JB:eb

Attachment

c: Executive Office, Board of Supervisors
Chief Information Office
Children and Family Services
County Counsel
Probation

INFORMATION SHARING EFFORTS

Project Name	Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project (ALP)
Goal of Effort	The ALP created a data integration methodology that links client records across County departments using procedures that comply with confidentiality laws. This will be the first data matching project that will focus on indigent adults participating in the General Relief Program. Clients' administrative records from eight departments will be linked and analyzed to provide information on client needs, service gaps, cost avoidance by eliminating duplicative services, and service utilization patterns to provide the most efficient means of service delivery.
Departments/Participants	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff's Department
Project start date	November 2010
Projected end date	November 2013
Project Status	Current
Budget	Total - \$2,200,000 (CEO/SIB: \$448,000; DPSS: \$1,152,000; CIO/ITF: \$600,000)
Costs incurred as of June 15, 2011	\$507,866
Current Contractor	SAS Institute Inc.
Purpose of Contract	Implement and maintain the Adult Linkages Project Solution. To upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch to a hosted environment.
Contract Amount	\$2,200,000
Contract Start Date	November 2010
Contract End Date	November 2013
Project Name	HPI Cost Avoidance Studies (Project 50)
Goal of Effort	De-identified data from the affected departments will be used to evaluate the cost avoidance savings to the County by providing health care and other social services to the homeless through the HPI collection of targeted programs.

Departments/Participants	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff's Department
Project start date	July 2008
Projected end date	June 2012
Project Status	Current
Budget	\$191,668 – County General Funds
Costs incurred as of June 15, 2011	\$72,140
Current Contractor	Dennis Culhane, Ph.D.
Purpose of Contract	Consulting services for a cost benefit analysis of Project 50.
Contract Amount	\$50,000
Contract Start Date	July 2008
Contract End Date	June, 2012
Project Name	Linkages
Goal of Effort	The Los Angeles County Linkages Initiative is an inter-departmental partnership between DCFS and DPSS to address the common barriers that limit parents' ability to parent and their ability to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
Departments/Participants	DCFS and DPSS
Project start date	Planning Stages began in 2005; Implementation of the Linkages Pilot in DCFS and DPSS Offices March 2006
Project end date	Ongoing service coordination between Department of Children and Family Services and Department of Public Social Services.
Project Status	Current
Budget	Staffing costs: DCFS Budget: <ul style="list-style-type: none"> • Actual FY 2005-06 \$0 • Actual FY 2006-07 \$0

	<ul style="list-style-type: none"> Actual FY 2007-08 \$0 Actual FY 2008-09 \$588,970 Actual FY 2009-10 \$614,788 Budgeted FY 2010-11 \$615,000 <p style="text-align: right;">Total \$1,818,758</p> <p>DPSS Budget:</p> <ul style="list-style-type: none"> Actual FY 2005-06 \$37,167 Actual FY 2006-07 \$173,308 Actual FY 2007-08 \$393,524 Actual FY 2008-09 \$845,570 Actual FY 2009-10 \$1,417,106 Budgeted FY 2010-11 \$1,520,244 <p style="text-align: right;">Total \$4,386,919</p> <p>Total staffing costs: \$6,205,677</p> <p><u>Funding Sources</u></p> <ul style="list-style-type: none"> CalWORKs Single Allocation Net County Cost (NCC) Title IV E Waiver
Costs incurred as of June 15, 2011	Total staffing and consultant costs DCFS, DPSS, Leslie Ann Hay, and Ruth Chambers: \$6,661,917.
Previous Contractor	Leslie Ann Hay, Hay Consulting
Purpose of Contract	The consultant assisted DPSS and DCFS with implementation and initial project planning of the Linkages Program, meeting facilitation, technical assistance, development of training curriculum, delivery of Countywide training to DCFS Regional Offices and DPSS sites, and refinement of Linkages Protocols.
Contract Amount	\$396,440
Contract Start Date	May 18, 2005
Contract End Date	July 30, 2010
Previous Contractor	Ruth Chambers
Purpose of this Contract	Evaluation of Linkages Program. The purpose of the evaluation was to examine Linkages service delivery, service coordination for cases mutual to DCFS and DPSS, and Child Welfare outcomes associated with Linkages and CalWORKs outcomes, specifically reduced time on aid, curing sanctions, employment and earning during and following the initiation of Linkages services.

Contract Amount	\$59,800
Contract Start Date	June 17, 2009
Contract End Date	September 15, 2010
Project Name	Outcomes of youth exiting dependent care
Goal of Effort	This project investigated the outcomes of youth who are aging-out of foster care or otherwise exiting dependent care in Los Angeles. Administrative data from DCFS and Probation will be used to identify youth (age 16 and older) who exited dependent care between 2000 and 2005. Administrative data from CDSS was also utilized in this project. A cohort of exiters was matched against the databases of county agencies.
Departments/Participants	CDSS, DCFS, Probation
Project start date	June 2010
Project end date	September 2011
Project Status	Current
Budget	\$60,000
Costs incurred as of June 15, 2011	\$49,338
Contractor	Not Applicable - CEO staff completed analysis
Purpose of Contract	To investigate the outcomes of foster youth exiting dependent/supervised DCFS and Probation Care.
Start date	June 2010
End Date	September 2011
Project Name	Skid Row Collaborative Cost Avoidance Study
Goal of Effort	This project predates the County's HPI. The objective of the project was to determine the cost of services that the County provides to different cohorts of homeless individuals before and after the Skid Row Collaborative houses them and to evaluate how net public costs are reduced through supportive housing.
Departments/Participants	County of Los Angeles, Los Angeles Housing Services Authority

	(LAHSA), City of Los Angeles, Corporation for Supportive Housing, California Endowment
Project start date	March, 2008
Project end date	November 2009
Project Status	Completed. A final version of the report is available at: http://www.lahsa.org/Cost-Avoidance-Study.asp
Budget	The total cost of this project was \$85,000, of which the County of Los Angeles contributed \$15,217.
Costs incurred as of June 15, 2011	\$15,217
Project Name	Enterprise Master Person Index (EMPI)
Goal of Effort	The EMPI will identify common clients of county services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes DCFS, DHS, and DMH followed by other applicable County departments.
Departments/Participants	Auditor-Controller, CEO, CIO, County Counsel, DCFS, DHS, DMH, ISD
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current
Budget	Currently under contract negotiations. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred as of June 15, 2011	No funds from current allocated budget have been used.
Planned Contractor	Open competitive solicitation through Information Technology Support Services Master Agreement (ITSSMA)
Purpose of Contract	Project Manager to have oversight on the implementation of the Enterprise Master Person Index project.
Planned start date	September 2011

Planned end date	March 2013
Project Name	Residential Placement Protocols (CSS)
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/Participants	CEO, DHS, DMH, DPW, Fire, Probation, Regional Planning, Sheriff, TTC and non-County entities
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce MOU – January 1, 2005
Project end date	None
Project Status	Current/On-going
Budget	No budget allocated, departments utilize existing staff to conduct investigations into allegations of elder or dependent adult abuse.
Costs incurred as of June 15, 2011	Not Applicable
Contractor	None
Purpose of Contract	Not Applicable